TABLE OF CONTENTS

p3. President’s Letter
p4. International Programs
p6. Domestic Programs
p8. COVID-19 Response
p10. Statements & Financials
p12. Board of Directors & Staff
p13. Major Contributors
Dear Friends,

I’m pleased to report that despite both new and ongoing challenges, Operation USA—with your generous support—accomplished a great deal in 2021.

As the COVID-19 pandemic continued to impact lives and livelihoods throughout the year, we proudly continued supporting our local Southern California community with face masks, hand sanitizer and other health and safety supplies. Though access to vaccines has expanded significantly, COVID-19 continues to impact vulnerable communities locally and worldwide. Your ongoing support enables us to play an important role in protecting those who need it most—here at home and elsewhere. We thank you. OpUSA will remain committed to supporting community-based partners combating the lasting effects of the pandemic for as long as funding and supplies allow.

In 2021, we also once again saw the impact of ever-worsening natural disasters. Globally, OpUSA responded to earthquakes in already-vulnerable Haiti, and shipped supplies to partners across Central America. Domestically, we responded to winter storms in Texas, hurricanes in Louisiana, and deadly storms, tornadoes and flooding in the Midwest; shipped material aid to partners in Northern California grappling with devastating wildfires and drought; and, made grants to Native American youths and young women in The Awesome Girls Program in New Orleans. We also reaffirmed our commitment to advancing racial equality within our organization—marking Juneteenth as an official paid holiday for the first time this year.

As we forge ahead into 2022, and cope with Ukraine’s needs, we’ll remain committed to serving our country and the world’s too often overlooked and under-served community-based organizations. After 43 years in the field, we know all too well how vast global needs are, and just how meaningful grants, in-kind materials and long-term recovery support efforts are to our partners. Your support plays a vital role in empowering those partners to succeed. It’s donors like you who are truly the fuel in our “little ship,” helping us get aid where it’s needed most. I invite you to visit us online at opusa.org to see just how your dollars are making a difference. We can’t do this work without you.

Thank you for your continued investment in our work.

Richard Walden
President & CEO

Michael Mahdesian
Board Chair
HAITI EARTHQUAKE RESPONSE & RECOVERY
On August 14th, a magnitude 7.2 earthquake struck Haiti. More than 2,200 people were killed, more than 12,000 were injured, and upwards of 450,000 people were impacted. The earthquake and its aftershocks caused significant destruction in the country, which has already suffered so much and where communities were already extremely vulnerable due to recurring disasters, violence, poverty and lack of resources. Fortunately, the school in Jacmel which OpUSA helped to reconstruct after the 2010 earthquake suffered minimal damage, enabling us to focus our relief efforts elsewhere, where damage was severe.

In August, we sent a $15,000 grant to Fondation L’Athletique D’Haiti (FLADH) in support of families in the hard-hit areas of Jeremie and Les Cayes—bolstering access to food, water and other emergency supplies. In October, we sent another $15,000 to FLADH in support of families in Aquin, where many students and teachers lost their homes and crops and were without stable access to clean drinking water and food. That funding bolstered efforts including food delivery, the planting of new trees and emergency repairs—especially at the school where children were attending classes outdoors due to safety concerns with their school building. OpUSA is so pleased to continue supporting FLADH and the people of Haiti with vital support, thanks in large part to the generosity of our donors.

MATERIAL AID SHIPMENTS TO CENTRAL AMERICA
OpUSA has worked in Central America for 40 years, and is proud to continue supporting partners there—especially in 2021 as the ongoing COVID-19 pandemic created more challenges for already-vulnerable communities. This year, we sent several shipments of material aid—including face masks and PPE, medical supplies, health and safety tools, clothing and shoes, sports uniforms, toys, and oral rehydration product generously donated by Hydralyte—to partners in El Salvador and Honduras. We’re so pleased to be able to provide this meaningful aid where it’s needed most.
2021
DOMESTIC PROGRAMS

NATIVE AMERICAN PROGRAMS
OpUSA is proud to serve partners on Native American reservations in South Dakota with ongoing project support. This year, we made two additional grants to Oyate Teca, on the Pine Ridge Reservation, in support of their youth gardening program. We’re pleased to support such a worthy program, which provides young people with important skills while also increasing access to nutritious food sources for those residing on Pine Ridge.

THE AWESOME GIRLS
Operation USA has supported The Awesome Girls in New Orleans since Hurricane Katrina devastated the area in 2005. More than 17 years later, we’re proud to continue providing The Awesome Girls with funding in support of young women learning to thrive in the face of adversity. In 2021, we once again provided a general services grant—made possible by you, our donors—to The Awesome Girls in support of their many life-affirming, skill-building and educational programs.

NORTHERN CALIFORNIA WILDFIRE & DROUGHT RELIEF
With each passing year, California’s wildfire season grows increasingly destructive and deadly. This year, OpUSA reaffirmed our commitment to partner Corazon, based in Healdsburg, with the shipment of essential supplies in support of ongoing wildfire relief and recovery. In July, we sent a large shipment of face masks and hand sanitizer to help protect displaced families. In August, we sent air purifiers and an additional 15,000 masks. In November, we deployed a major donation of fire kits—backpacks containing basic essentials, hygiene supplies and activities for kids—for distribution to displaced families. We’re so pleased to provide ongoing support to our northern neighbors as they work to rebuild lives and livelihoods and better prepare for future wildfires.
WINTER STORM RECOVERY IN TEXAS
In February, severe winter storms swept the U.S. In Texas, heavy snowfall and widespread power outages created chaos for families unfamiliar with and unprepared to handle frigid temperatures and icy conditions. Many families became trapped in their homes—grappling with how to manage frozen pipes, lack of warm clothes and other supplies, and lack of available community resources and shelter sites due to the ongoing COVID-19 pandemic. OpUSA is pleased to have shipped a truckload of bottled water to the Houston Food Bank to aid in relief and recovery.

SEVERE STORM RECOVERY IN THE MIDWEST
In December, a series of major tornadoes and storms, and subsequent flooding wreaked havoc in the Midwest, as freezing winter temperatures exacerbated conditions and the ongoing COVID-19 pandemic created additional challenges. OpUSA quickly committed to sending relief, and targeted our efforts in Kentucky, where damage was greatest. With the support of longtime partner Honeywell, we helped coordinate a delivery of safety gloves and boots to first responder groups aiding in clean up in Mayfield, Kentucky. Later, we delivered a grant to the Appalachia Service Project in support of rebuilding efforts. We’ll continue to support community-based partners in Kentucky and the Midwest as much as supplies and funding allow.

HOMELESS HEALTH CARE LOS ANGELES HOLIDAY DRIVE
Once again, Operation USA supported Homeless Health Care Los Angeles with holiday toys and gifts for children and teens in December. Thanks to a generous grant from the Mahdesian Family and Servicon, we were able to provide an abundance of gifts to more than 280 families in the Greater LA area who might not otherwise have items for their little ones and teens to open during the holidays. We’re so pleased to continue supporting this wonderful community organization—and the families they serve—with holiday cheer. We’re grateful to all those who make these efforts possible.
ONGOING COVID-19 RESPONSE & RECOVERY 2021
In 2021, Operation USA remained committed to supporting COVID-19 relief and recovery efforts across Southern California and globally as part of our natural disaster response. With the pandemic limiting access to safe shelter sites and disrupting resources and services for those impacted by major disasters, providing PPE and other mitigation supplies became a crucial part of all disaster response efforts.

Throughout the year, we continued to distribute PPE to partners in California, providing masks and other supplies to:

- Amity Foundation
- Casa de Migrante
- Corazón Healdsburg
- Culver City Schools
- El Piche Foundation
- El Protyecto Del Barrio
- El Salvador Foundation
- Frank D. Lanterman Regional Center
- Gang Alternative Program
- Homeless Health Care LA
- ILWU
- LA WORKS
- Meals on Wheels Santa Monica
- Mission of Vision
- North Valley Caring Services
- Northeast Community Clinic
- Power of One
- Second Harvest Food Bank
- Skid Row Housing Trust
- Sol-Del Vale Community Center
- Takola Inajinyo
- Suicide Prevention
- United Farm Workers
- Universal Health Foundation
- World Harvest Food Bank

As vaccines are now widely available and access continues to expand to children and harder-to-reach population groups, we are cautiously optimistic that the worst of the pandemic is now behind us—though we do expect COVID-19 to become endemic. No matter what happens in the year ahead, Operation USA will remain firmly committed to doing our part in helping to stop the spread and mitigate the impact of COVID-19 through the continued distribution of masks and other PPE initiatives.
# Statement of Financial Position

**through June 30, 2021**

<table>
<thead>
<tr>
<th></th>
<th>WITHOUT DONOR RESTRICTION</th>
<th>WITH DONOR RESTRICTION</th>
<th>TOTAL</th>
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</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
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</tr>
<tr>
<td><strong>Current Assets</strong></td>
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<td></td>
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</tr>
<tr>
<td>Cash &amp; Cash Equivalents</td>
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<td>818,988</td>
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<td>Inventory</td>
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<td>1,510,231</td>
<td>6,764,617</td>
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<td>Other Assets</td>
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<td>6,900</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>5,261,286</td>
<td>1,510,231</td>
<td>6,771,517</td>
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<tr>
<td><strong>LIABILITIES</strong></td>
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<td></td>
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<td><strong>Current Liabilities</strong></td>
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<tr>
<td>Accounts Payable</td>
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<td>19,019</td>
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<tr>
<td>Accrued Expenses</td>
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<td>8,376</td>
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<td><strong>Total Current Liabilities</strong></td>
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<td>-</td>
<td>27,395</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
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<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Without Donor Restrictions</td>
<td>5,233,891</td>
<td>-</td>
<td>5,233,891</td>
</tr>
<tr>
<td>With Donor Restrictions</td>
<td>-</td>
<td>1,510,231</td>
<td>1,510,231</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>5,233,891</td>
<td>1,510,321</td>
<td>6,744,122</td>
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<tr>
<td><strong>TOTAL LIABILITIES &amp; NET ASSETS</strong></td>
<td>5,261,286</td>
<td>1,510,231</td>
<td>6,771,517</td>
</tr>
</tbody>
</table>

A complete audited financial statement is available upon request. 

Operation USA is d.b.a of Operation California, Inc.
# STATEMENT OF ACTIVITIES
for the year ended June 30, 2021

<table>
<thead>
<tr>
<th>SUPPORT &amp; REVENUES</th>
<th>WITHOUT DONOR RESTRICTION</th>
<th>WITH DONOR RESTRICTION</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support</strong></td>
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<tr>
<td>Contributions</td>
<td>579,251</td>
<td>582,130</td>
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<tr>
<td>Grants</td>
<td>75,700</td>
<td>-</td>
<td>75,700</td>
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<tr>
<td>In-Kind Donations</td>
<td>360,000</td>
<td>4,508,097</td>
<td>4,868,097</td>
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<tr>
<td><strong>Total Support</strong></td>
<td>1,014,951</td>
<td>5,090,227</td>
<td>6,105,178</td>
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<tr>
<td><strong>Investment Return</strong></td>
<td>827</td>
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<td>827</td>
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<tr>
<td><strong>Net Assets released from Donor Restriction</strong></td>
<td>4,930,191</td>
<td>(4,930,191)</td>
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<tr>
<td>Satisfaction of program restrictions</td>
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<tr>
<td><strong>Total Net Assets released from Donor Restriction</strong></td>
<td>4,930,191</td>
<td>(4,930,191)</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT &amp; REVENUES</strong></td>
<td>5,945,969</td>
<td>160,036</td>
<td>6,106,005</td>
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</table>

<table>
<thead>
<tr>
<th>OPERATING EXPENSES</th>
<th>WITHOUT DONOR RESTRICTION</th>
<th>WITH DONOR RESTRICTION</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Program Services</strong></td>
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<tr>
<td>Philanthropy</td>
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<td>5,885,606</td>
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<tr>
<td><strong>Supporting Services</strong></td>
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<td></td>
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</tr>
<tr>
<td>Management &amp; General</td>
<td>175,774</td>
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<td>175,774</td>
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<tr>
<td>Fund Raising</td>
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<td>88,599</td>
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<tr>
<td><strong>Total Supporting Services</strong></td>
<td>264,373</td>
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<td>264,373</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>6,149,979</td>
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<td>6,149,979</td>
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</table>

<table>
<thead>
<tr>
<th>CHANGE IN NET ASSETS</th>
<th>WITHOUT DONOR RESTRICTION</th>
<th>WITH DONOR RESTRICTION</th>
<th>TOTAL</th>
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</thead>
<tbody>
<tr>
<td>(204,010)</td>
<td>160,036</td>
<td></td>
<td>(43,974)</td>
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</table>

<table>
<thead>
<tr>
<th>NET ASSETS, Start of Year</th>
<th>WITHOUT DONOR RESTRICTION</th>
<th>WITH DONOR RESTRICTION</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>5,437,901</td>
<td>1,350,195</td>
<td></td>
<td>6,788,096</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS, End of Year</th>
<th>WITHOUT DONOR RESTRICTION</th>
<th>WITH DONOR RESTRICTION</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>5,233,891</td>
<td>1,510,231</td>
<td></td>
<td>6,744,122</td>
</tr>
</tbody>
</table>

**NOTE:** These figures and all activities included in this statement cover Operation USA's fiscal year July 1, 2020 to June 30, 2021. Please visit opusa.org/financials-annual-reports for a full copy of our audited financials and Form 990.
OUR STAFF

Richard Walden
President & CEO

Jason Cuomo
Strategy & Special Projects

Mary Dolan
Director, Communications

Susan Fassig
Director, Programs

Laetitia Rwiyegura
Director, Administration

Tony Shannon
Warehouse Director

Tim Starks
Financial Services Associate

BOARD OF DIRECTORS

*Denotes managing board member

Rick Allen*
Julie Andrews
Rosario Dawson
Jonathan Estrin
Jeff Franklin*
Drew Hagen*
Bob L. Johnson*
Nola Kambanda

Gary Larsen*
Michael Mahdesian* (Chair)
David Nieh
Maria Mohiuddin Verjee*
Richard Walden*
Skip Whitney
Julie Yannatta*
INDIVIDUALS
Claudia Ackley
Julie Andrews
Parker Andrews
Alfonso Banuelos
Rephah Berg
Fred Braddock
Thomas Breuer
Donald Burnet
Charles Byrne
Kenneth Campbell
James Carroll
Barbara & Chris Catlin
Martha Catlin
Thomas Chatt
Lewis & Elizabeth Cheney
Paul Codorniz
Mary Jane Coy
Oliver Crisp
Rosario Dawson
Michael Duffy
Jonathan Estrin
Gerard Fassig
Jane Ferrero
Daniel Frandsen
Jeff Franklin
Janet Freibergs
John Fries
Tracy Gordon
Drew Hagen
The Heyman Family
Jefferson Inman
Thad & Suzanne Johnson
Eric & Edith Juline
Nancy Ellen Kalina
Nola Kambanda
Daniel Kane & Silvia Sorell
Tom Lehrer
Denise Leto
Sophia Leung
Mike Madani
The Mahdesian Family
Drs. Lester & Joanne Mantell
Gary Margolis
Michael McConahey
Laura McCreary
Bob & Kerry Morris
Stephen Nathan
Susan Oldfield
Rosanne Olson
Jeffrey Punim, MD
John Scheel
Kathleen Sheldon & Stephen Tarzynski
Charles Sissom
Karen Sloss
Margaret Snowdon
Foster & Pamela Stahl
Evelyn Stern
Leon Taub
George Timms
Ignatius Tjandrasuwita
Camilla Veltmann
Maria, Tabreen & Zaydon Verjee
Suleman Verjee
Thomas & Carol Warschauer
Janet & Ricardo Weinstein

CORPORATIONS, ORGANIZATIONS & FOUNDATIONS
American Endowment Foundation
Amity Foundation
Baxter & Woodman Cares NFP
California Community Foundation
California Endowment
Causora LLC
COPE Preparedness
PARTNERS

Operation USA is proud to recognize the groups we worked with this year

Amity Foundation
Awesome Girls Mentoring Program
Casa de Migrante
Comité Salvendoreño El Piche
Corazón Healdsburg
Culver City School District
EL Proyecto Del Barrio
El Salvador Foundation
Fondation L’Athletique D’Haiti
Frank D. Lanterman Regional Center
Gang Alternative Program
Houston Food Bank
ILWU
LA WORKS
Meals on Wheels Santa Monica
Mission of Vision
North Valley Caring Services
NorthEast Community Clinic
Oyate Teca
THANK YOU FOR YOUR CONTINUED SUPPORT!

Givhero  Emi Morell  Joseph Sullivan
John Godfrey  Network for Good  Sanjay Srinivasan
Julie Haber  Le Phuoc Thang Nguyen  Pavana Tiriveedhi
Nina Hachigian  Panorama Global Impact Fund  Quoc Tran
Joshua Herbstman  PayPal Charitable Giving Fund  Kyle Travis
Marshall Hyman  Tina Rasnow  Tamera Tyler
James Johnson  Stephen Richards  Vanguard Charitable
Rhea Klenovich  Nikki Sadat  Richard VanSant
Maggie Lopez  Schwab Charitable  United Airlines
TzuHui Lu  Gene Seroka  UPS
Joann Marzluf  Marti Skold-Jordan  YourCause, LLC
Shawn McGinnis  Pete Zelenski
OUR MISSION
Operation USA supports health and education programs in order to help children and families at home and abroad recover from disasters and endemic poverty.

OUR COMMITMENT TO HUMANITARIAN AID
Every day, we strive to meet the needs of under-served and overlooked populations. Working with partners around the world, we empower communities to recover, build resiliency and thrive in the face of pervasive obstacles during a time of unprecedented global need.

FEDERAL TAX ID: 95-3504080

7421 Beverly Blvd PH
Los Angeles, CA 90036
323.413.2353 (main office)
310.835.8892 (warehouse)

/operationusa
@operationusa
@operationusa
OPUSA.ORG